

## Today's Agenda



Bias: What Is It?



Why Is Bias Important?



**How Can Bias Affect Decisions?** 

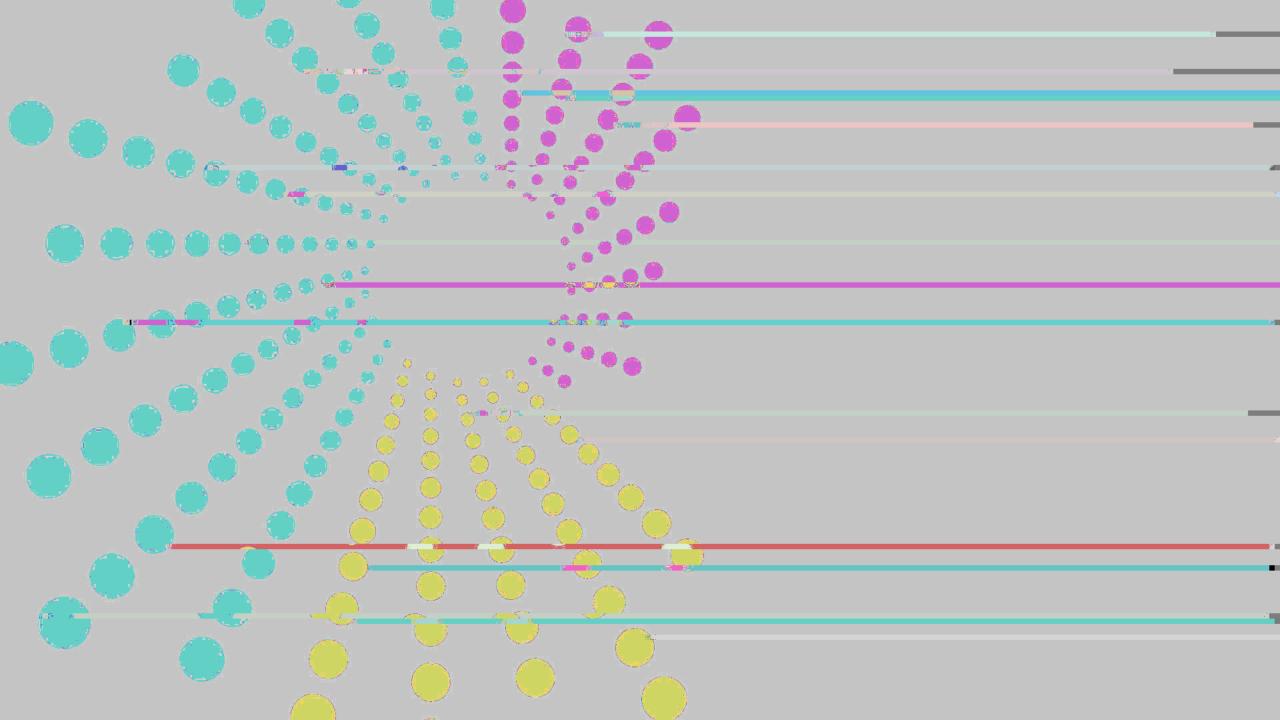


How Can We Mitigate Bias?



Bias: What Is 143







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# Process Points to Evaluate

Reports

What is showing up?



Supportive Measures



Deciding to Charge/Investigate



**Emergency/Interim Measures** 

## How Can Bias Affect



What decisions are we making?

What questions could we be asking?



### **Affect Bias**

- ! Our emotional state can influence our decision making.
- ! Impacts on our emotional state can include:
  - ! Past lived experiences
  - ! How information is presented
  - ! Other peopleOs emotions
  - ! Other peopleÕs perceptions
- ! Positive or negative feelings can change our perception of threats or benefits.



Reflective System



Reactive System





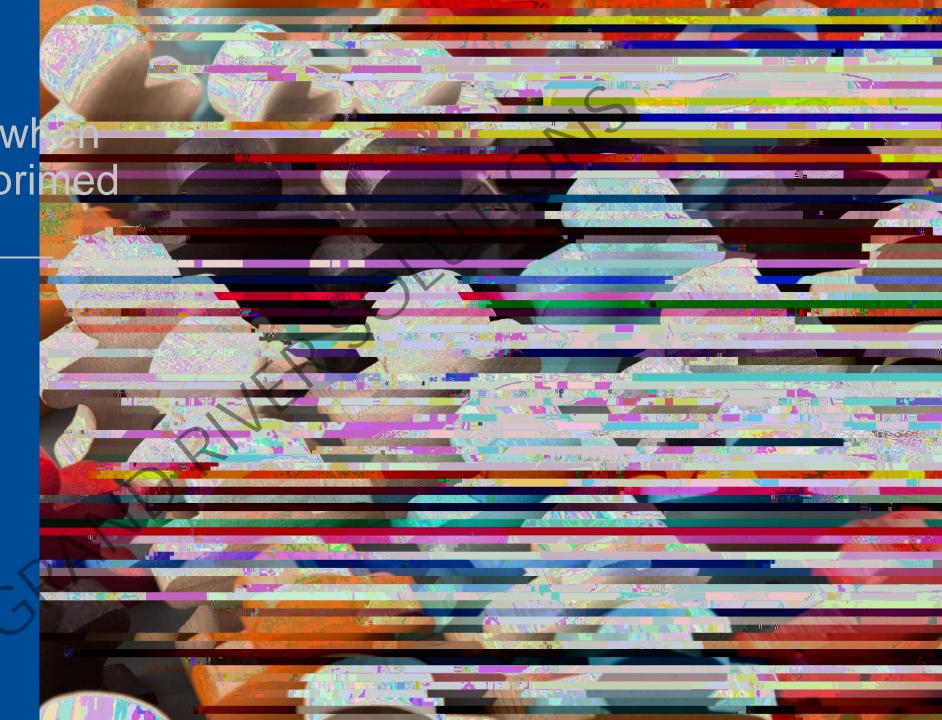
## Priming Effect

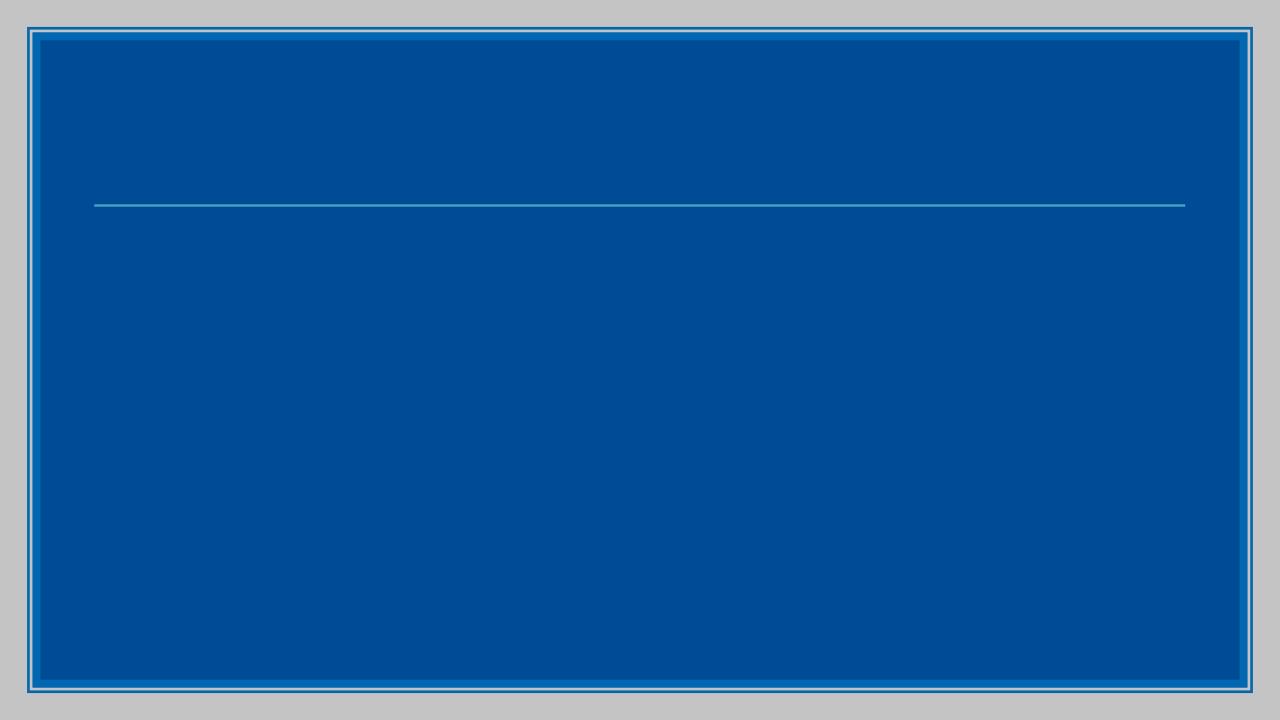
Activating associations between two things.





What happens when we have been primed by society?





## ConsiderÉ

Who is receiving the report?

How and when are they receiving the report?

How is the report documented?

How are the statements or allegations characterized or framed?

What else?





## Supportive Measures

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## Intergroup/Ingroup Bias

- ! Tendency to respond more positively to people from our ingroups than we do to people from outgroups. (Tajfel, Billig, Bundy, & Flament, 1971)
- ! Biases can manifest among different groups including:
  - ! Nationalities
  - ! Races
  - ! Political
  - Į

## Examples

## Many factors such as personal characteristics can all play a role in intergroup bias. Consider thisÉ

Are male identifying studentsÕ requests fo an emergency removal downplayed or safety concerns minimized?

Are female identifying students perceived as more fragile and in need of more support services?

Is there an assumption that people with certain identities will need/have access to varying levels of support?

Are assumptions made

# Charging & Formal Processes

What decisions are we making?

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## **Anchoring Bias**

The tendency to be overly influenced by the first piece of information that we hear.



## Emergency/Interim Measures

What are they?

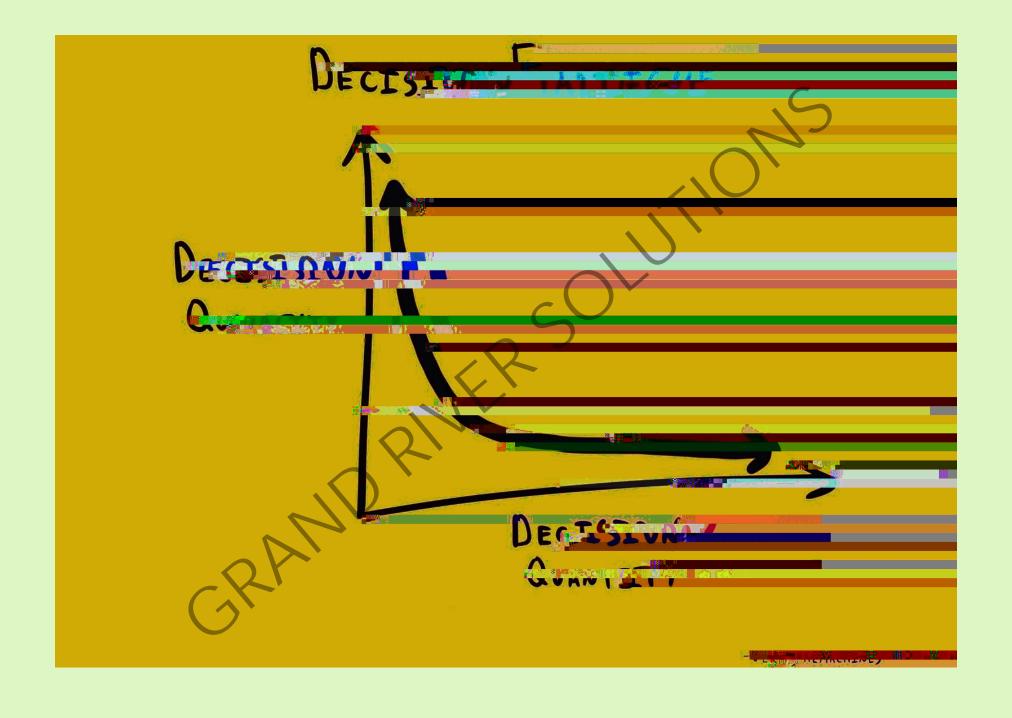
- Generally taken pending an investigation/process;
- Impact the conditions of employment, school, extra

## Emergency Measures Under Title IX

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See85 Fed. Reg. 30225 (May 19, 2020).



## **Decision Fatigue**

### **Judicial Decisions**

In a 2011 study 1100 parole judge decisions were analyzed, and interesting patterns were uncovered:

- ! Prisoners who appeared before parole judges early in the morning received parole about 70 percent of the time.
- ! Those who appeared late in the day were paroled less than 10 percent of the time.

(Danziger, Levav, & Avnaim-Pesso, 2011)

Why did this occur?





## And, hello pandemic brain fog.

The human brain is phenomenally resilient but it gets tired and over the last nine months, it has been on the equivalent of a processing marathon. There has been a tsunami of information and conflicting advice to sift through while trying to keep work and domestic life ticking over against a backgrop of health fears and job worries.

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How Can We Mitigate Bias?

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## Bias Mitigation Strategies

- ! Be aware of your emotional response.
- ! Use reflection guides to consider potential bias pitfalls.
- ! Have checks and balances for decision -making.
- ! Remove identity markers and present case for feedback.
- ! Engage in reflective decision -making instead of reactive decision -making.

## Make Decisions Easier

Have conversations now\_, not during crisis.

Create well-defined, objective criteria.

Create reference or reflection guides.

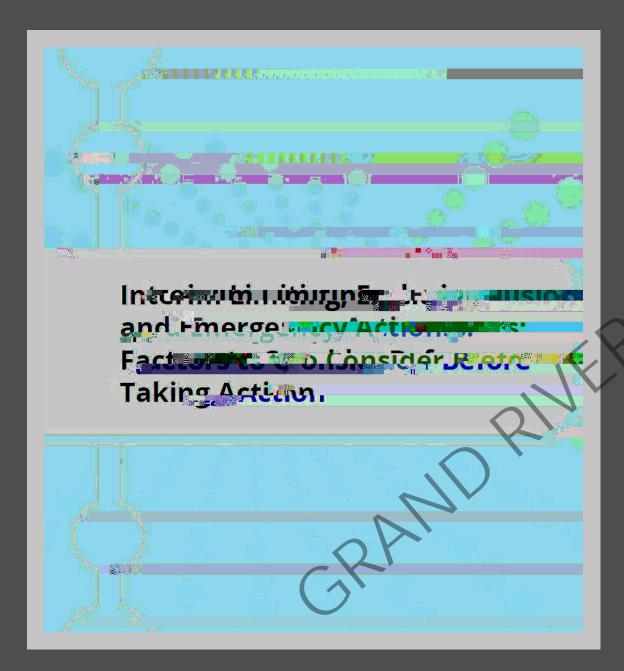
Define your thresholds and policy choices.

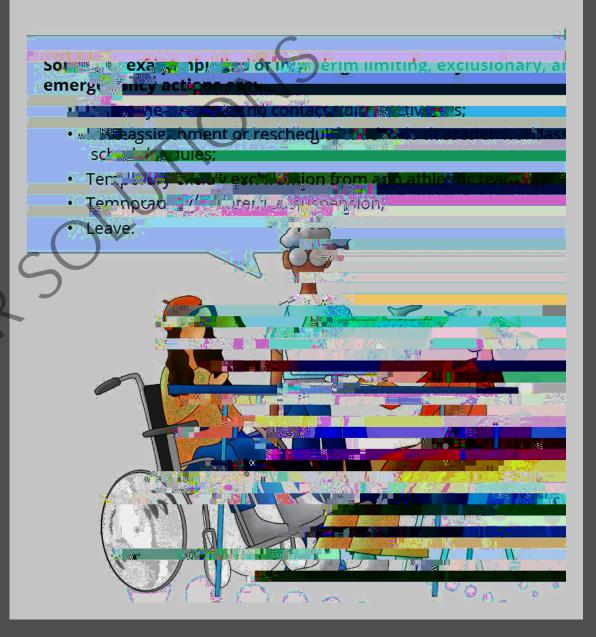
Write down your process.



Identify and encourage coping techniques.

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#### Save the Date!

#### Title IX & Bias Series

Oc be 13, 2021

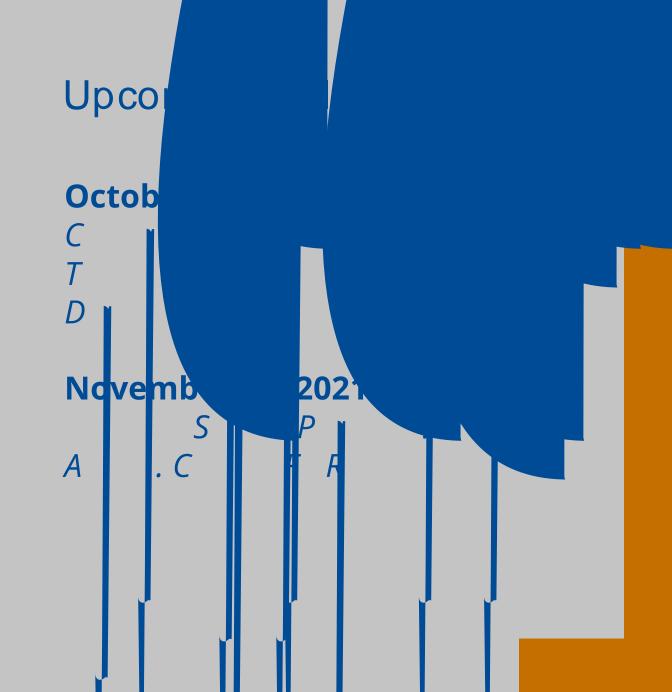
Reducing Bias in Investigations with Chantelle Cleary Botticelli & Tibisay Hernandez

#### N embe 10, 2021

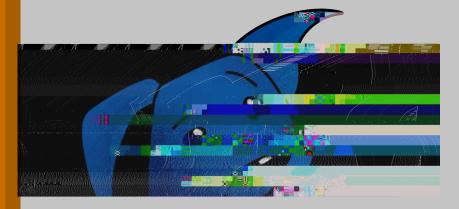
Mitigating Bias in Hearings with Kelly Gallagher & Tibisay Hernandez

#### **Decembe 8, 2021**

Reducing Bias in Sanctioning with Jody Shipper & Tibisay Hernandez



## Questions?



#### Leave Us Feedback:







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